

The Impact of Credit Union Mergers on Debt Recovery and Member Engagement

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As credit unions continue to consolidate and merge resources to create stronger, more technologically advanced financial institutions, the landscape of member engagement is evolving. Mergers and combinations not only enable credit unions to extend their footprint and competitive edge, they can also enhance their offerings and improve service. According to CU Collaborate, credit unions are increasingly using mergers to expand their operations and leverage economies of scale. Beyond the obvious benefits of expanded service, these mergers can have a direct impact on the debt recovery process, offering opportunities for growth and innovation. Filene highlights that mergers enable credit unions to optimize operations and streamline collections processes, resulting in greater consistency in handling delinquent accounts.

This Velera blog outlines how credit union mergers can unlock more than operational efficiencies, including a strategic chance to scale, innovate and compete on a new level. Building on that foundation, it's essential to examine how mergers impact two of the most complex and often overlooked areas: debt recovery and member engagement. Growth through consolidation doesn't just increase the size of a portfolio; it creates the opportunity to rethink how delinquency is managed, how members are supported and how collections can become a more strategic function within the organization.

Debt Recovery and Member Engagement Challenges

Managing debt recovery alone can be difficult, especially for smaller credit unions with limited resources, outdated technology or inconsistent processes. Smaller credit unions can struggle with the high costs of staffing and employee training, which also require ongoing investments. Staying on top of regulatory updates and ensuring compliance can also be a challenge. Keeping up to date on new technology and tools, such as the latest dialers, CRM and analytics, requires large investments. Effectively gathering performance analytics can be difficult due to reporting capabilities. The capacity of internal staff can also be limited, reducing the amount a credit union can scale. This can lead to inefficiencies, strained staff and missed opportunities to reach and engage members effectively.

Rethinking Collections

When credit unions merge, challenges don't have to multiply. Instead, the combined scale and resources create a chance to redesign collection approaches, making debt recovery and member engagement more efficient.

By combining operations and expanding resources, credit unions can rethink their collections strategies and adopt a more data-driven approach. Filene highlights that mergers enable credit unions to optimize operations and streamline collections processes, resulting in greater consistency in handling delinquent accounts. As these operations grow, credit unions are better positioned to invest in advanced technologies to enhance their collection efforts.

With larger memberships and expanded loan portfolios, credit unions can then leverage their increased size and cutting-edge technologies, such as Al-driven analytics, to prioritize accounts and improve recovery success.

Additionally, digital self-service platforms such as automated payment portals and chatbot support can help engage members earlier in the delinquency cycle, improving outcomes while reducing strain on staff.

Key Considerations for Credit Unions Post-Consolidation:

Successful integration is more than adopting new tools. Mergers bring operational complexity, cultural shifts and evolving member expectations. To maximize the opportunity, credit unions must take a proactive and intentional approach to collections strategy after consolidation.

- Larger Debt Portfolios: An increase of delinquent accounts is often a result of mergers. A cohesive and centralized collections system is essential to efficiently manage the expanded portfolio and avoid duplication or delays.
- Operational Alignment: Unifying operations may require the synchronization of varying systems and processes. Standardizing collections policies, timelines and escalation procedures helps minimize confusion and increases recovery effectiveness.
- Staff Integration: Mergers often require the blending of teams with different cultures and approaches. Effective communication and integration are crucial to maintaining high levels of service and support for members.
- Diverse Member Demographics: With a broader and more varied membership, credit unions must adapt collections strategies to meet different financial behaviors and communication preferences. Segmenting outreach and offering flexible repayment options can enhance both recovery rates and member relationships.
- Technology Integration: Consolidation presents an opportunity to invest in cutting-edge collections technology. Utilize tools like AI-powered predictive analytics to help credit unions prioritize accounts based on payment likelihood, thereby improving overall recovery rates.
- Regulatory Compliance: Different regulatory environments often arise as a result of mergers. Credit unions must ensure that their collections processes remain compliant with applicable laws and regulations across all newly consolidated branches to minimize legal risks and preserve member trust.

Consolidation offers credit unions a powerful opportunity to enhance their service offerings and improve the efficiency of their collections strategies. According to ACT Advisors, when credit unions merge, especially when smaller financial institutions join larger ones, they can significantly expand their reach, tap into economies of scale and deliver greater value to their members. This not only streamlines operations but also provides the opportunity to refine collections strategies, ultimately leading to improved recovery rates and higher member satisfaction.

If your credit union is exploring ways to enhance collections efforts, working with a trusted partner like TriVerity can be invaluable. By outsourcing specialized services, credit unions can optimize their recovery processes and improve outcomes for members while maintaining strong relationships throughout the transition.

A seasoned professional in the collections industry, Colleen Keep, brings 28 years of experience, entirely dedicated to TriVerity. She specializes in third-party collections for credit unions, delivering effective recovery solutions with a member-focused approach. Known for her deep knowledge of industry regulations and best practices, Colleen plays a critical role in ensuring operational efficiency and exceptional client outcomes.

TriVerity, a Velera company, is a full-service first- and third-party collection agency that manages early-stage delinquency, non-performing loans and charged-off loans with a comprehensive menu of collection services. Since 1990, TriVerity has worked with over 2,800 financial institutions nationwide and is a leading industry expert for financial institution collections of all loan types. For more information, go to www.TriVerity.com.